## **Candidate Questionnaire and Answers**

Answers to questions contained in lodged candidate questionnaires are provided by the candidates. Any enquiries about a candidate's answers should be directed to the relevant candidate. Answers to candidate questionnaires are not verified or endorsed by the Election Manager.

COUNCIL	Bayside City Council 2024
WARD (if applicable)	Dendy Ward
CANDIDATE'S NAME (as on ballot paper)	HEFFERNAN, Michael

What is your vision for the municipality of the above Council? *(maximum 50 words)* Unlike the current Council, the new Council must address fundamental ratepayer concerns, (roads, ,safety, etc) as priority one "old school stuff", which have been largely neglected by the current Council. Importantly, emerging municipal issues like increasing neighbourhood crime must be prioritised, acted upon and "nipped in the bud."

What expertise or attributes do you have which would help you in undertaking the role of Councillor? *Provide details (maximum 50 words)* 

A former ASX Chief Economist / Lawyer – Bayside Councillor and Mayor 2019. Over that period, I strove to ensure Bayside concentrated on important rate payer issues "bread-and-butter issues" major infrastructure projects and to install a culture of financial discipline which saw debt fall from \$16million to zero.

Yes
Yes
No
No

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